

The University acknowledges and supports the NSW State Government's commitment to strategic stakeholder participation.

A key aspect of the preparation of the CIP has been the consultation and engagement process involving the University community and broader stakeholders including State and Local Government and local residents. All feedback received through these processes has been reviewed and incorporated into the CIP to balance the University's operational requirements and relevant stakeholder interests. Details on the Inter-Government Agency consultation and the community engagement process are provided below:

## 10.1 INTER-GOVERNMENT AGENCY CONSULTATION

Between June and August 2013, CIS undertook a program of consulting the CIP program with the Government agencies listed in **Table 10** in order to identify key Government issues and relevant policies:

TABLE 10 – INTER GOVERNMENT AGENCY CONSULTATION ATTENDEES

Department of Planning & Infrastructure (DP&I)	Heritage Office of NSW
City of Sydney Council	UrbanGrowth NSW
Transport for NSW	Housing NSW
Roads and Maritime Services	Ausgrid
Heritage Office of NSW	Housing NSW
UrbanGrowth NSW	Destination NSW

The Government consultation program resulted in the DP&I convening a whole of Government agency workshop with the University to discuss a holistic Government approach and response to CIP. Details of this workshop and outcomes are addressed at **Appendix N**. This consultation program has provided the University with instrumental guidance and direction from Government agencies on their respective policy priorities, and which has guided the structure and contents of the CIP and in this Stage 1 SSDA.

Between August and October 2013, CIS has met regularly with the City of Sydney Council to discuss emerging precinct building envelopes for key areas, in particular the Merewether, City Road and Engineering precincts.

## 10.2 COMMUNITY ENGAGEMENT

The University has been engaging with the local community throughout 2013 on the Darlington Campus Abercrombie Redevelopment Project. This has resulted in meetings with key stakeholders and local community with the University providing regular communication regarding the development of the Business School, the Abercrombie Student Accommodation project and the Darlington Pedestrian and Bicycle Access Strategy. Details of these community stakeholders can be found at **Appendix N**.

Through this engagement the University has been able to identify the major issues of importance to the community in relation to the operations of the University.

These issues have all been considered and provided for in the development of the CIP through the following inclusions detailed in **Table 11**.

TABLE 11 – COMMUNITY CONSULTATION ISSUES RAISED AND CIP RESPONSE

ISSUE RAISED	CIP RESPONSE
Noise	<ul style="list-style-type: none"> <li>Adoption of world class design excellence for all new buildings including acoustic containment.</li> <li>Buffer zones (no social events and provision of acoustic treatments) planned along residential streets that have a public interface with the University campus</li> </ul>
Traffic	<ul style="list-style-type: none"> <li>Rationalisation of vehicle entry and parking</li> <li>Encouraging greater integration with public transport modes</li> </ul>
Pedestrian movements	<ul style="list-style-type: none"> <li>Development of a safe campus wide shared pedestrian and cycle network that also links to surrounding City of Sydney networks</li> </ul>
Gateways/Invitation	<ul style="list-style-type: none"> <li>Establishing strong and inviting campus gateway entrances and campus identity.</li> <li>Encourage welcoming and community access to and within the campus including facilities (libraries, sports, open space, retail)</li> </ul>
Student Parking	<ul style="list-style-type: none"> <li>Peripheral car parking locations</li> <li>Pricing mechanisms not to discourage short stay parking and not to encourage short stay parking diversions to surrounding residential streets.</li> </ul>
Open Space/Green Space	<ul style="list-style-type: none"> <li>Includes a Landscape, Planting and Public Art strategy</li> </ul>
Safety and Security	<ul style="list-style-type: none"> <li>Security Management Strategy in and on periphery of the campus</li> <li>Adoption of CPTED principles</li> <li>On-site campus security</li> </ul>
Community consultation and engagement	<ul style="list-style-type: none"> <li>Community Consultation, Engagement and Communications Strategy developed</li> </ul>

### 10.3 PROPOSED CONSULTATION STRATEGY

A Communications and Community Engagement Strategy detailed in **Table 12** has been developed that provides a robust framework for action during the lodgement and development assessment stages to the CIP.

In addition to the Stage 1 SSD public exhibition program that will be implemented by the DP&I, the University intends the following activities will be undertaken to ensure that adequate and appropriate consultation has been undertaken by the University and individuals and organisations that may have an interest in the CIP have an opportunity to express their views.

Consultation will continue as required, and the University will keep the community informed of the progress of the CIP through a range of communication tools including the Vice Chancellor's Column in the South Sydney Herald, the University's website, presentations, meetings and other appropriate mediums.

TABLE 12 – COMMUNICATIONS AND ENGAGEMENT STRATEGY

NEWSLETTERS	Community newsletter dropped in Chippendale, Darlington, Glebe, Camperdown and Newtown
LOCAL NEWSPAPER ADVERTISING	City News, South Sydney Herald and The Sydney Morning Herald informing the community of the CIP and providing an officer contact name for enquiries and advising where to review the CIP and make submissions.
STAKEHOLDER DATABASE	A database of interested individuals and organisations will be established to ensure that these stakeholders are given timely information and advice and adequate notice of any consultation/engagement events
KEY STAKEHOLDER BRIEFINGS	One on one briefing for key stakeholders and Government agencies. Key Stakeholders are listed at <b>Appendix N</b> .
PERSONALISED CORRESPONDENCE	Letters to Federal and State Local Members and any other key stakeholders identified, advising them of the CIP
COMMUNITY INFORMATION SESSIONS	Drop in sessions to be organised over a variety of days and times including weekends and in the evenings and held at a number of accessible venues to provide the opportunity for interested individuals, groups and organisations to review the CIP materials and be able to have their questions answered directly by appropriate personnel.
WEBSITE	A dedicated CIP web page will be created on The University of Sydney website where the CIP and any other relevant advice and documentation will also be made available.  Community organisations such as REDWatch will also be invited to upload the CIP documents on their websites.
CIP VIDEO	The CIP Video will be uploaded on the Website for viewing
3D ANIMATED COMPUTER MODELS	3D Animated computer models of the new builds, where available, will be uploaded on the website.
DEDICATED EMAIL ADDRESS AND TELEPHONE CONTACT	A dedicated email address and telephone number will be created to answer any questions and to receive feedback on the proposal
EMAIL UPDATES	Emails will be sent to the database on a regular basis during the public exhibition period to provide advice and to invite comment
FACT SHEET	Fact Sheet overview clearly stating the aims and objectives of the CIP, how the CIP was developed, the consultation process to date and how to make comment on the CIP. The Fact Sheet will appear on the website, be emailed to the data base and hard copies located at distribution points such as libraries, cafes, community centres etc.
FEEDBACK FORM	Feedback form for the community to provide comments efficiently. Will be available in hard copy and electronically.
DISPLAY MATERIALS	Development of display boards outlining the planning and approvals process to enable the CIP.
UOS STAFF NEWS AND STUDENT NEWS	Story and invitation to comment in University's Staff News

# Government and Authority Consultation Feedback

Organisation	Comment
City of Sydney Council – Planning and Transport divisions	<p><b>Planning:</b></p> <ul style="list-style-type: none"> <li>Develop a City Road model for heights and envelopes. Integrate with St Michael’s approval.</li> </ul> <p><b>Transport:</b></p> <ul style="list-style-type: none"> <li>Create shared pedestrian and cycle areas – delineate through line-marking, speed limits and signage. Separate cycle lanes will encourage speed.</li> </ul>
Transport for NSW	<p>CIP needs accompanying ‘Access Strategy’ incorporating:</p> <ul style="list-style-type: none"> <li><b>Transport access</b> to and through campus, mode share targets, benchmarking</li> <li><b>Parking strategy</b> – type, location, rationale, pricing</li> <li><b>Travel demand strategy</b> (Green travel plan) – reduce private vehicle travel, increase modal split to public transport.</li> </ul>
Department of Planning & Infrastructure (strategic)	<p>CIP responds strongly to the State Government <i>Eastern Sydney &amp; Inner West Regional Action Plan</i> in particular:</p> <ul style="list-style-type: none"> <li>Regional Economic Growth – international education provider</li> <li>Delivering Affordable Housing</li> <li>Liveable &amp; Sustainable Community</li> <li>University Access Strategy - Efficient Transport modal split</li> <li>Promote Cycle links – connect to Sydney Cycle Network</li> <li>Improve local access to open space</li> <li>Community use of campus facilities</li> <li>Services/facilities for People with a Disability</li> <li>Increasing Productivity - Cut Red Tape</li> <li>Opportunity for greater University exposure in next Regional Action Plan.</li> </ul>
Department of Planning & Infrastructure (urban assessments)	<ul style="list-style-type: none"> <li>Encourages a CIP strategic consultative approach – consistent with intent of review of the Environmental Planning &amp; Assessment Act</li> <li>Importance of future Stage 1 Concept application to demonstrate how student accommodation is integrated with other uses and qualifies as “affordable”.</li> </ul>

# Whole of Government Authority Workshop Attendees and Feedback

Organisation	Comment
Heritage Office of NSW (servicing the Heritage Council of NSW)	<ul style="list-style-type: none"> <li>The University of Sydney is considered as one of the most significant heritage sites in Sydney</li> <li>Requested Grounds Conservation CMP review</li> <li>Support of HIS approach to all proposed precincts and sites for demolition</li> <li>The spaces between the heritage buildings need to be included in the heritage management.</li> <li>The potential impacts of new buildings on the Colleges needs to be addressed</li> </ul>
Ausgrid	<ul style="list-style-type: none"> <li>University to address power sources to service future precincts</li> </ul>
Planning and Infrastructure	<ul style="list-style-type: none"> <li>Acknowledged the CIP will create conditions that support the Metro Strategy and will add capacity of the precinct to provide for Health and Education outcomes</li> </ul>
City of Sydney	<ul style="list-style-type: none"> <li>Acknowledged that the CIP is working towards Sustainable Sydney 2030</li> <li>Pedestrian and cycling upgrade works and Cycle routes are being coordinated with the University</li> </ul>
Transport for NSW	<ul style="list-style-type: none"> <li>Advised that they have provided direction regarding the development of the Access Strategy and advised that they will provide further guidance as the program develops</li> </ul>
Roads and Maritime Services	<ul style="list-style-type: none"> <li>Concurred with Transport for NSW comments.</li> </ul>

# Community Stakeholders

Organisation	Members
Mandelbaum House	Sharna Kerlander - CEO Naomi Winton – COO David Levy - Chair
The Shepherd Centre	Jim Hungerford – CEO Simone Hodgson – Office Manager
Darlington Public School	Liz Sinnott – Principal Parents & Citizens Association
NSW Department of Education and Communities	Rod Megahey – Director Public Schools NSW – Marrickville Network Sue Shelley – Acting Director Public Schools – Marrickville Network
Residents Acting In Defence of Darlington (RAIDD)	Local Residents Mary Ellen McCue Colin Sharp Fran Crook Jenni Sams Jillian Bartlett Kyra Henderson John Berry Maurice Thibaux Rose Wagstaff
REDWatch	Geoff Turnbull – Spokesperson
Aboriginal Housing Company	Mick Mundine – CEO Lani Tuitavake – General Manager
The Boundary Lane Children’s Centre	Sene Gide – Director Susan Jamieson- Chair Board members

# Key Stakeholders and Government Agencies

## University of Sydney

Faculties and Schools  
Professional Service Units  
Retail Accord  
Student Union

## Government Agencies

City of Sydney Council  
Heritage Office of NSW  
NSW Police Local Area Commands (Redfern, Newtown and Leichardt)  
Roads and Maritime Services  
Transport for NSW  
UrbanGrowth NSW

## Neighbouring Organisations

Aboriginal Housing Company  
Carriageworks  
Darlington Public School  
Mandelbaum House  
Metropolitan Aboriginal Land Council  
Royal Prince Alfred Hospital

## Local Community Action Groups

REDWatch  
Residents Acting in Defence of Darlington (RAIDD)